#### CALIBERCOS INC.

This free writing prospectus relates only to the initial public offering of shares of common stock of CaliberCos Inc. (the <u>Company</u>") and should be read together with the preliminary prospectus dated November 23, 2022 (the "<u>Preliminary Prospectus</u>") included in Amendment No. 2 to the Registration Statement ("<u>Amendment No. 2</u>") on Form S-1 (File No. 333-267657) relating to the offering of such securities. Amendment No. 2 may be accessed through the following link: <a href="http://www.sec.gov/Archives/edgar/data/tm2230806d1">http://www.sec.gov/Archives/edgar/data/tm2230806d1</a> sla.htm/000110465922121830/0001104659-22-121830-index.html

The Company has filed a registration statement (including the Preliminary Prospectus) with the Securities and Exchange Commission (the <u>SEC</u>") in connection with the offering to which this communication relates. Before you invest, you should read the Preliminary Prospectus and the other documents the Company has filed with the SEC for more complete information regarding the Company and the offering. You may obtain these documents for free by visiting EDGAR on the SEC website at <a href="https://www.sec.gov.">www.sec.gov.</a>
Alternatively, the Company, any underwriter or any dealer participating in the offering will arrange to send you a copy of the Preliminary Prospectus if you request it from: Revere Securities LLC, Attn.: Joe Giamichael, 650 Fifth Avenue, 35th Floor, New York, New York 10019, by telephone at 212-688-2350 or by email at <a href="mailto:info@reveresecurities.com">info@reveresecurities.com</a>.





This presentation includes statements concerning CaliberCos Inc.'s (the "Company") expectations, beliefs, plans, objectives, goals, strategies, assumptions of future events, future financial performance, or growth and other statements that are not historical facts. These statements are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In some cases, readers and the audience can identify these forward-looking statements through the use of words or phrases such as "estimate," "expect," "anticipate," "intend," "plan," "project," "believe," "forecast," "should," "could," and other similar expressions. Forward-looking statements involve risks and uncertainties that may cause actual results or outcomes to differ materially from those included in the forward-looking statements. The Company's expectations, beliefs, and projections are expressed in good faith and are believed by the Company to have a reasonable basis, but there can be no assurance that management's expectations, beliefs, or projections will be achieved or accomplished. Factors that may cause actual results to differ materially from those included in the forward-looking statements include, but are not limited to, factors affecting the Company's ability to successfully operate and manage its business, including, among others, title disputes, weather conditions, shortages, delays, or unavailability of equipment and services, property management, brokerage, investment and fund operations, the need to obtain governmental approvals and permits, and compliance with environmental laws and regulations; changes in costs of operations; loss of markets; volatility of asset prices; imprecision of asset valuations; environmental risks; competition; inability to access sufficient capital; general economic conditions; litigation; changes in regulation and legislation; economic disruptions or uninsured losses resulting from major accidents, fires, severe weather, natural disasters, terrorist activities, acts of war, cyber attacks, or pest infestation; increasing costs of insurance, changes in coverage and the ability to obtain insurance; and other presently unknown or unforeseen factors. Other risk factors are detailed from time to time in the Company's reports filed with the Securities and Exchange Commission. Any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update the information contained in any forward-looking statements to reflect developments or circumstances occurring after the statement is made or to reflect the occurrence of unanticipated events. Past performance is not indicative of future results. There is no guarantee that any specific outcome will be achieved. Investment may be speculative and illiquid and there is a total risk of loss. There is no guarantee that any specific investment will be suitable or profitable.

IThis presentation does not constitute an offering of, nor does it constitute the solicitation of an offer to buy, securities of the Company. This presentation is provided solely to introduce the Company to the recipient and to determine whether the recipient would like additional information regarding the Company and its anticipated plans. Any investment in the Company or sale of its securities will only take place pursuant to an appropriate, private placement memorandum and a detailed subscription agreement. Some of the information contained herein is confidential and proprietary to the Company and the presentation is provided to the recipient with the express understanding that without the prior written permission of the Issuer, such recipient will not distribute or release the information contained herein, make reproductions of, or use it for any purpose other than determining whether the recipient wishes additional information regarding the Company or its plans. By accepting delivery of this presentation, the recipient agrees to return same to the Company if the recipient does not wish to receive any further information regarding the Company. We have filed a registration statement (including a preliminary prospectus) with the SEC for the offering to which this communication relates. The registration statement has not yet become effective. Before you invest, you should read the preliminary prospectus in that registration statement (including the risk factors described therein) and other documents that we have filed with the SEC for more complete information. You may access these documents for free by visiting Edgar on the SEC website at https://www.sec.gov

CALIBERCO.COM | 8901 E MOUNTAIN VIEW RD, STE 150, SCOTTSDALE, AZ 85258 | 480.295.7600

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#### CALIBER Caliber's Vision

We create strategic investments that aim to **build generational wealth** for our investors, community and team

Caliber's Core Values

Authenticity & Transparency | Compassion & Service | Vision & Agility

Caliber is an alternative asset manager with strategies in real estate and credit, differentiated by our vertically integrated business model



Caliber's Track Record of Growth \$2.5B+ Assets Under Management & Assets Under Development\* \$500M+ Equity Raised\*\* Asset Management Fee 40% Growth (Annual CAGR) 2017-2021 Capital Formation Growth Rate (Annual CAGR) 2017-2021 30% AUM Growth Rate (Annual 25% CAGR) 2017-2021 14-year History of Operations Cycle Tested

\* See Appendix for definition \*\* Since inception

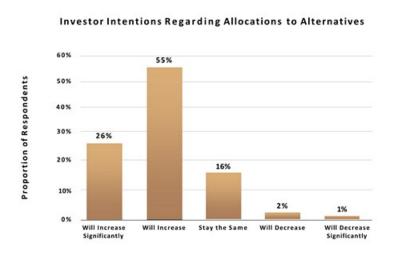
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## - CALIBER Differentiated Alternative Asset Management





### - CALIBER Individuals and Institutions are Looking to Diversify their Investments...



- **Real Estate**
- **Private Equity**
- **Private Debt**
- Venture Capital
- Hedge Funds

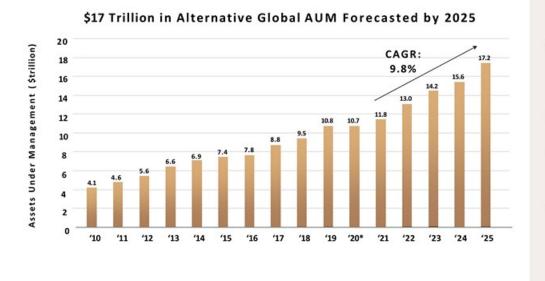
Caliber provides educational resources to introduce investors to alternatives

Source Prequin Investor Survey, August 2020

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### caliber ... Leading to Growing Global Demand for Alternatives



- Historic wealth transfer to millennials and women
- U.S. retirement assets increasing
- Search for returns in high volatility, low yield environment
- Need for inflation hedges and tax optimization

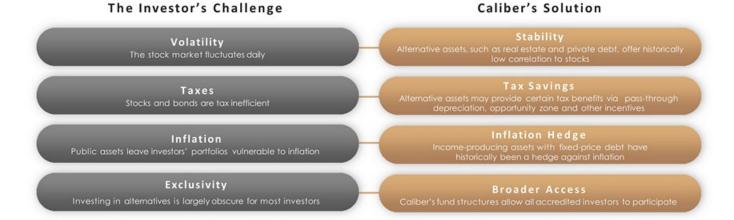
\*2020 figure is annualized on data to October, 2021-2025 are Pregin's forecasted figures, Source: Pregin

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#### - CALIBER Commitment to Customer Education Builds Caliber Community

Caliber provides educational resources and an established business platform to its growing community of investor-customers, allowing entry to the often inaccessible world of private alternative investments



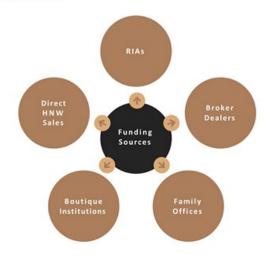
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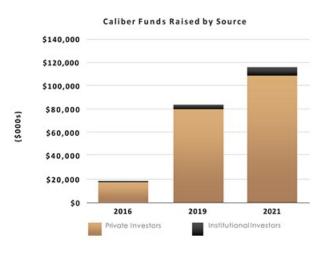
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### CALIBER Multiple Sources of Funding Growth

# Caliber has opportunities to grow its investor base through multiple channels







#### CALIBER Our Products Solve for Customer Needs

Caliber is consistently innovating new investment products and structures by matching customer feedback to market conditions and potential opportunities

#### **REAL ESTATE EQUITY**

- Opportunity Zone Funds Growth + Tax Advantaged
- Real Estate Development Funds Growth
- Core Plus Funds Income & Growth
- Distressed & Special Situations Growth
- Single-Asset Syndications Asset specific outcomes

#### CREDIT

- Fixed IncomeFunds Income
- Development Loan Program Income + Growth
- Corporate Note Offerings Income + Growth

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### CALIBER A Purpose-Built, Middle Market Asset Manager

We Invest in Middle Market Assets. Geographies & Investors

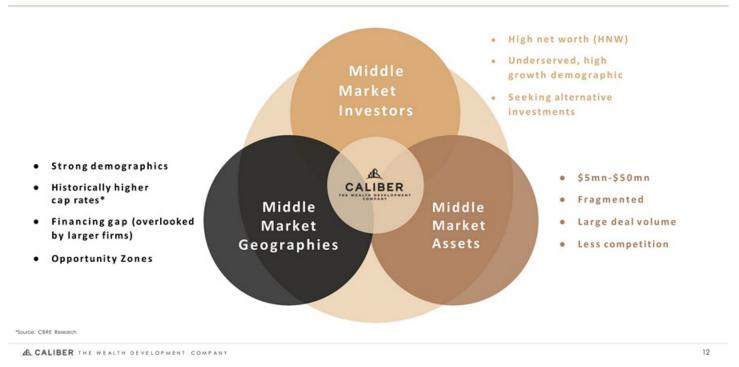
#### Investing in the Middle Market

- Regional Specialty in the Greater Southwest
- Competitive Advantage in **Underserved Markets**
- Multi-Asset Class & Multi-Strategy
- Institutional Structure, Entrepreneurial Investment Platform
- Experienced, Cohesive Team





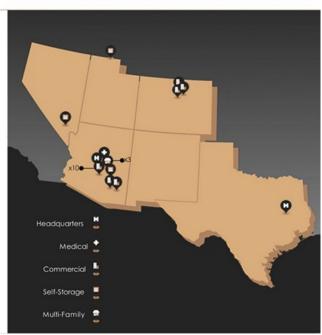
#### CALIBER The Middle Market - Great Deals, High Barriers to Entry





### Middle Market Geographies are Often Overlooked

- Caliber's real estate focus has been on \$20mn-\$50mn projects in the Greater Southwest
- Projects are located in business-friendly states with growing populations
- Secondary cities are sometimes overlooked by institutions
- Higher cap rates than larger metro markets as well as ample development opportunities
- Local relationships lead to proprietary deal flow
- Regional focus for projects, national focus for capital



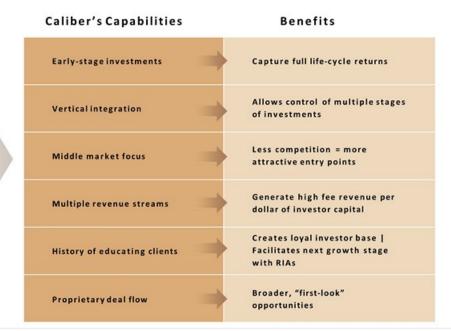
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#### CALIBER Unique Middle Market Strategy Drives Competitive Advantages

Caliber's vertical integration and focus on the middle markets creates opportunities to reach an underserved investor base, develop proprietary, early-stage investments with enhanced potential return profiles, and generate multiple revenue streams



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### CALIBER Our Differentiated Vertically Integrated Business Model...

# Investment service model results in recurring and performance-based revenue streams

- Asset Management Fees
  - Recurring
  - Typically 5+ year contracts
  - Consistent
- Performance Fees (Carried Interest)
  - Profit split over hurdle rate (6% is typical)
  - Split of Ordinary Income (Rents)
  - Performance fee on sale or refinance
- Transaction & Advisory Fees
  - Paid-for services provided by Caliber to funds and assets
  - o Competitive fee structure
  - Predictable income based upon AUM and Managed Capital growth

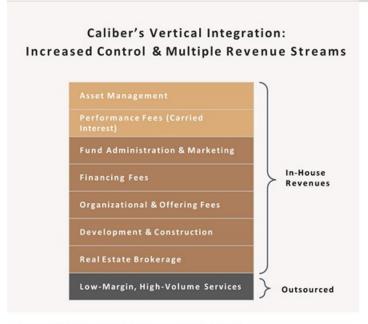


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#### CALIBER ... Drives Revenue In-House | Increases Control





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### — CALIBER Enterprise Value Growth Opportunities



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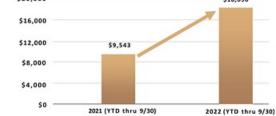
# CALIBER Robust Topline Growth Trends

2022 (YTD thru 9/30)



2021 (YTD thru 9/30)

### \$20,000 \$18,696



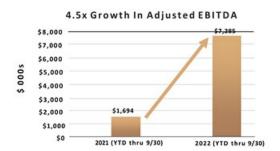
96% yoy Total Revenue Growth

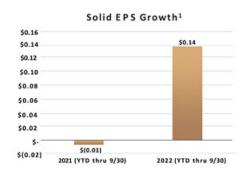
\$1,000

\$0



# CALIBER Demonstrated Profitability Growth





1, Diluted EPS per share

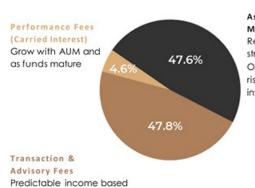
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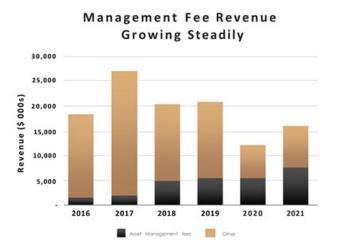
# CALIBER Strong Fee Growth Provides Recurring Revenue Stream

### **Diversified Revenue Streams**

(2021 Revenue Share)



Management Fees Recurring revenue stream Offer potential hedge in rising interest rate and inflationary environment



Source: Caliber reports

Capital growth

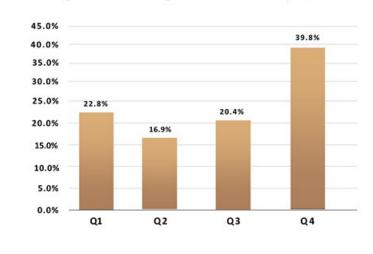
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upon AUM and Managed



### CALIBER Majority of Fundraising Occurs in 2H





- · 4Q typically the largest fundraising quarter of the year
- On average, over 50% of fundraising occurs in 2H

Source: Caliber reports

of annual AUM raised)

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### - CALIBER Investment Highlights

- Providing an underserved customer base access to large and growing market for alternative assets
- Applying established institutional private asset investment model to middle market
- Local relationships and expertise drive proprietary deal flow

Market positioning creates multiple

avenues for earnings growth

- Vertically integrated investment service model produces diversified revenue streams, enhanced investment returns, and robust deal flow
- Cycle-tested team with deep industry experience. Track record of growth and delivering returns to investors



# **Appendix**

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### Caliber Executive Leadership & Independent Directors

A cohesive, established team with a history of successful execution working together

#### Chris Loeffler

CHARMAN OF THE BOARD, CHIEF EXECUTIVE OFFICER & CO-FOUNDER

Oversees alobal strategy. management

Former PwC Assurance Associate

Co-Founder & Former Board Director for Qwick, Inc., a venture-funded hospitality marketplace. Board Director for Zennihome a housing-tech startup

#### Jennifer Schrader

Oversees asset services covering Caliber's entire portfolio of real estate, developments and loans as well as real estate operations

Entrepreneur with distressed asset and design background

Chair of Caliber Foundation; Advisory Board member for Colangelo College of Business at Grand Canyon University

#### Jade Leung

Oversees all private and public company finances, reporting, and corporate administration.

Former Sr. Manager at PwC

Participated in \$18+ of public market transactions for companies such as First Solar American Express and Mitsubishi

Public accounting experience in US, Canada, & Japan

#### Roy Bade

Heads all developments and acquisitions and acts as a principal developer for key Caliber assets

Owned and led two development. construction & property management businesses over 30

750,000 square feet of property and contributed prior business operations to form Caliber's development business.

#### John Hartman

Oversees investment fund formation and product development and administers investment committee

Former managing director of a commercial real estate merchant

Served as CEO of a publicly traded real estate company, and President and CEO of a publicly-traded real estate finance company

#### William J. Gerber

Advisory Board member since April 2019

Served as CFO of TD Ameritrade Holding Corporation (Nasdag: AMTD)

Serves on the Board of Directors of Northwestern Mutual Series Fund, the U.S. holding company for the Royal Bank of Canada, and Streck, Inc., a privately held company

#### Michael Trzupek

Current CFO at Imagination Technologies, a semiconductor

Advisory Board member since May 2022

Previously Chairman, President and CEO of Summit Hotel Properties, Inc. (NYSE:INN) from the IPO until his retirement in 2021,

Dan Hanson

Association (AHLA) and was trustee of the AHLA Foundation and on advisory councils of multiple hotel

Former CFO of CoreScientific, one of the largest digital asset mining infrastructure providers in North America

Prior to joining Core Scientific, Mr. Trzupek served as the CFO of Premero Blue Cross, Washington's leading health plan and held management positions at Intel & Microsoft.

Advisory Board member since May 2019

IP solutions company

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Served on the Board of the American Hotel & Lodging

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#### - CALIBER Definitions and Non-GAAP measures

Assets Under Development. We define development, redevelopment, construction, and entitlement projects that are underway or are in the planning stages as Assets Under Development ("AUD"). This category includes projects we are planning to build on undeveloped land. If all of these projects are brought to completion, the total cost capitalized to these projects, which represents total current estimated costs to complete the development and construction of such projects, is \$2.2 billion, which we expect would be funded through a combination of undeployed fund cash, third-party equity, project sales, tax credit financing and similar incentives, and secured debt financing. We are under no obligation to complete these projects and may dispose of any such assets at any time. There can be no assurance that assets under development will ultimately be developed or constructed because of the nature of the cost of the approval and development process and market demand for a particular use. In addition, the mix of residential and commercial assets under development may change prior to final development. The development of these assets will require significant additional financing or other sources of funding, which may not be available.

EBITDA and Adjusted EBITDA. We present EBITDA and Adjusted EBITDA, which are not recognized financial measures under U.S. GAAP, as supplemental disclosures because we regularly review these measures to evaluate our funds, measure our performance, identify trends, formulate financial projections and make strategic decisions.

EBITDA represents earnings before net interest expense, income taxes, depreciation and amortization on a basis that deconsolidates our consolidated funds (intercompany eliminations) and eliminates noncontrolling interest. Eliminating the impact of consolidated funds and noncontrolling interest provides investors a view of the performance attributable to CaliberCos. Inc. and is consistent with performance models and analysis used by management. Adjusted EBITDA represents EBITDA as further adjusted to exclude stock-based compensation, transaction fees, expenses and other amounts related to the registration statement of which this prospectus forms a part, the share repurchase costs related to the Company's Buyback Program, litigation settlements, expenses recorded to earnings relating to investment deals which were abandoned or closed, any other non-cash expenses or losses, as further adjusted for extraordinary or nonrecurring items.

When analyzing our operating performance, investors should use these measures in addition to, and not as an alternative for, their most directly comparable financial measure calculated and presented in accordance with U.S. GAAP. We generally use these non-U.S. GAAP financial measures to evaluate operating performance and for other discretionary purposes. We believe that these measures enhance the understanding of ongoing operations and comparability of current results to prior periods and may be useful for investors to analyze our financial performance because they eliminate the impact of selected charges that may obscure trends in the underlying performance of our business. Because not all companies use identical calculations, our presentation of EBITDA and Adjusted EBITDA may not be comparable to similarly identified measures of other companies.

EBITDA and Adjusted EBITDA are not intended to be measures of free cash flow for our discretionary use because they do not consider certain cash requirements such as tax and debt service payments. These measures may also differ from the amounts calculated under similarly titled definitions in our debt instruments, which amounts are further adjusted to reflect certain other cash and non-cash charges and are used by us to determine compliance with financial covenants, therein and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments.

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### - CALIBER EBITDA and Adjusted EBITDA Reconciliation

The following table presents a reconciliation of net income (loss) to EBITDA and Adjusted EBITDA for periods presented (in thousands)

	Nine Months Ended September 30,			
		2022		2021
Net Income (Loss) Before Income Taxes Add:	\$	19,050	\$	(16,859)
Intercompany eliminations		4,878		3,769
Non-controlling interest eliminations	12	(19,270)	: <u>:</u>	12,864
CaliberCos Net Income (Loss) <sup>1</sup>		4,658		(226)
Add:				
Interest expense		686		585
Depreciation expense	100	31		74
EBITDA		5,375		433
Add:				
Share buy-back		235		238
Stock-based compensation		371		-
Legal costs <sup>2</sup>		525		13
Public registration costs <sup>3</sup>		779		1,010
Adjusted EBITDA	\$	7,285	\$	1,694

rCos Net loss is presented on a basis that deconsolidates our consolidated funds and eliminates noncontrolling interest and includes only those amounts attributable to CalierCos Inc., and its wholly-owned subsidence is the control of the control

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<sup>2.</sup> Legal costs represent an increase in the accrual related to the Company's settlement agreement with 6831614 Manitoba Ltd. 3. Public registration costs include direct costs related to our Reg A+ and S-1 offerings such as legal and accounting advisor fees, printing costs, and advertising costs.